# ANNUAL REPORT 2011





# MISSION

A.T. Still University of Health Sciences serves as a learning-centered university dedicated to preparing highly competent professionals through innovative academic programs with a commitment to continue its osteopathic heritage and focus on whole person healthcare, scholarship, community health, interprofessional education, diversity, and underserved populations. Revolutionizing healthcare: yesterday and today **HLC** accreditation New Missouri dental school Gallup Campus Wellbeing Consortium Donor relations and gifts **Community engagement Research and grants** Museum of Osteopathic Medicine<sup>SM</sup> **Financial report** Academic excellence Arizona School of Dentistry & Oral Health **Arizona School of Health Sciences** Kirksville College of Osteopathic Medicine School of Health Management School of Osteopathic Medicine in Arizona

## **BOARD OF TRUSTEES**

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## **FROM THE BOARD CHAIR**



#### **Dear Friends:**

As one of my first official duties as Chair of the Board of Trustees, I am pleased to report that A.T. Still University of Health Sciences is stronger and better now than at any time in its 119year history. As always, many people are responsible for this success. The University is indebted and I am grateful to the many talented faculty and staff who make ATSU what it is and to our numerous alumni and friends who continue to provide essential support in terms of time, talent, and treasure in order to educate our students—the jewel in the ATSU crown—to become the healthcare leaders of the future.

Thanks to all of these supporters, ATSU is strong in the education it provides, its people, and its financial condition. We are grateful for the generosity and commitment of so many people to this great institution. I assure you that we on the Board of Trustees take seriously our stewardship of that generosity and of the legacy of this institution that we have sworn to protect and preserve.

This Annual Report comes out at a time of great change. Not only are we embarking on the new Missouri School of Dentistry & Oral Health (pending accreditation and partnership agreements with community health centers), and not only are we looking at other opportunities such as an educational and clinical presence in San Diego, but we are about to enter a new era of leadership as President Jack Magruder retires at the end of this fiscal year.

On Valentine's Day in 2008—and on short notice—the Board asked one of its members, Jack Magruder, to take the helm of the University. Fortunately, he (and his wife, Sue) agreed. We charged him with two overarching assignments: (1) achieve Higher Learning Commission accreditation, and (2) strengthen the relationship between the University and the city of Kirksville. He has accomplished both with flying colors: ATSU has full 10 years' accreditation from the HLC, the highest level possible; and the relationship between ATSU and the greater Kirksville area has never been better—as attested by, for instance, the \$1.1 million in private donations spontaneously raised by area citizens to help us establish a dental school in Kirksville.

Dr. Magruder has shown exemplary leadership in working to achieve the vision set by the Board of Trustees to make ATSU the preeminent university of the health professions. He has set us on a firm and intentional course into the future. We have a new University Strategic Plan—complete with implementation strategies—that is consonant with our new mission statement and the vision of the Board. This plan also informs our budget process and the facilities plan for both campuses that is nearing completion. Finally, Dr. Magruder has led the way in unifying ATSU into a truly collegial and coherent university, one in nature, operation, and direction.

President Magruder leaves our University strong, confident about the future, and high in spirits. On behalf of the entire Board of Trustees, I express our eternal gratitude for his expert and inspirational leadership, which was simultaneously gentle and firm, and from which every one of us benefited.

Godspeed, Jack!

Sincerely,

Clyde H. Evans, Ph.D. Chair, ATSU Board of Trustees

## **FROM THE PRESIDENT**



Dear Friends and Colleagues:

I am pleased to report that A.T. Still University of Health Sciences continues to make significant progress on many fronts while honoring the history of this great institution. We are not without challenges in this difficult economy, but ATSU's financial standing is sound, our students are doing extremely well, and our future is bright.

Since the last report, we have completed a new, comprehensive strategic plan and are working on its implementation with broad-based involvement and a representative committee established for that purpose; we have embarked on creating a new dental school, the Missouri School of Dentistry & Oral Health, based on the Kirksville campus, to open with 40 or more students in fall 2013, pending accreditation; and we are nearing completion of a comprehensive facilities plan based upon the strategic plan and with extensive input from both campuses, including all academic and support areas. It is time to address the instructional and clinical needs of both campuses and all five schools, including renovations in Kirksville and renovation and possible new construction in Mesa.

With the planning pieces in place, we can move our University forward in a vigorous and deliberate way to achieve our mission and vision. As you will see within these pages, our students are performing many wonderful services in our communities and beyond, our faculty are fully engaged in teaching and research, and our graduates are highly competent healthcare professionals. With Dr. Andrew Taylor Still's inspiration as a basis, all our schools and programs—as Dr. Martin Levine says—"think osteopathically," making us unique in healthcare education.

On behalf of everyone at ATSU, I am very thankful for the numerous alumni and friends who remember the University with their continuing generosity and who play such an important role in student learning—the reason that we are here. I am proud of our passionate and highly competent faculty, administration, and staff, who work together on healthcare education in the service of our nation. Additionally, I am very pleased to be working with a dedicated Board of Trustees who provide leadership and vision for our institution.

Despite the economic climate, we had another very productive year. I look forward to the future as ATSU moves into preeminence in concert with the board's vision. Thank you again for your generous support of this wonderful University.

Peace,

Maguder

Jack Magruder, Ed.D. President, A.T. Still University

# **REVOLUTIONIZING H E A L T H C A R E : YESTERDAY AND TODAY**

Since its founding, A.T. Still University of Health Sciences has kept quality patient care top of mind in educating students. Providing superior healthcare begins with a new, and better, way of thinking. Dr. A.T. Still revolutionized healthcare in 1892 when he introduced osteopathic medicine in Kirksville, Mo. Today, ATSU continues to revolutionize healthcare – with a mission devoted to serving the underserved, through strong community partnerships, and a with whole person approach to medicine. Our vision – to be the preeminent university of health sciences – unfolds before our eyes.





# HLC MAKES FOCUSED VISIT

The Higher Learning Commission of the North Central Association of Colleges and Schools (HLC) made a follow-up focused visit on both ATSU campuses Oct. 17-19, 2011. The HLC, ATSU's regional accrediting organization, last visited in February 2009 when ATSU was awarded reaccreditation for 10 years – the maximum period permitted.

The visit team reviewed ATSU's progress on implementing improvements in University governance, including the Board of Trustees, administration, and faculty, as well as administrative systems and organizational effectiveness. The report from the focused visit was very positive. "A dental school in Kirksville will have a tremendous positive impact on the city and state and will graduate highly competent and caring professionals who will carry out our mission and vision to serve the underserved."

- Jack Magruder, ATSU President

# NEW MISSOURI DENTAL SCHOOL APPROVED

In October 2011, ATSU's Board of Trustees approved a \$26-million bond issue for constructing and equipping a new building on ATSU's Missouri campus to establish the Missouri School of Dentistry & Oral Health. ATSU's sixth school will matriculate 40 students in the fall of 2013, pending accreditation from the national Council on Dental Accreditation. Construction on the Interprofessional Education & Dentistry School Building is expected to begin in the spring of 2012. Learn more about ATSU's Missouri dental school initiative on p. 9.



The 61,000-square-foot facility, on two floors, will house the new dental school and space for ATSU-KCOM medical students. The interprofessional nature of the facility will encourage collaboration across healthcare teams.





# GALLUP CAMPUS WELLBEING CONSORTIUM

ATSU is collectively committed to increasing the wellbeing of the individuals who work and learn at the University. ATSU is one of only three inaugural member institutions selected to join the Gallup Campus Wellbeing Consortium. The consortium works to create a new discussion about the wellbeing of colleges and universities, and to create a community where people use a common vocabulary about what is right with individuals. This five-year research study by Gallup is a landmark commitment to improving the lives of those within the ATSU community and beyond.

## **DONOR RELATIONS AND GIFTS** Making it all possible

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Each year ATSU sends physicians, dentists, athletic trainers, audiologists, occupational therapists, and many other healthcare professionals into the world to improve the health and wellness of our communities. Our students, alumni, and faculty are making a tangible difference in healthcare and learning. It's in no small part thanks to the many alumni, friends, and corporate partners who make it all possible.

Total gift activity

2006-07	\$\$\$\$ <mark>\$</mark> \$	\$5,680,96
2007-08	\$\$\$\$	\$3,855,81
2008-09	\$\$\$\$!	\$4,230,55
2009-10	\$\$\$\$\$ <mark>\$</mark> !	\$6,335,02
2010-11	\$\$\$\$	\$4,081,38



## Missouri dental school

Missouri has a profound need for more oral healthcare providers. Currently, the state ranks 47th in the nation in residents visiting a dentist, and 49th for children. The shortage of dentists in Missouri is already significant, and while the number of dentists steadily decreases, the population of the state continues to increase. Each year this dentist shortage grows, as evidenced by the disparity between the approximate number of dentists retiring (70) versus new dentists starting practice (45) in Missouri.

ATSU identified the need for more dentists in Missouri and proposed a solution – to create a dental school in Kirksville, Mo., the home of osteopathic medicine, where a whole new generation of community-minded dentists will help fill oral health workforce gaps across the state.

In October 2011, our Board of Trustees approved a \$26-million bond issue for constructing and equipping a new building on the ATSU's Kirksville campus to establish the Missouri School of Dentistry & Oral Health. The 61,000-square-foot facility, on two floors, will be an interprofessional education and dentistry school building to house not only the dental school, but also space for medical school students from ATSU's Kirksville College of Osteopathic Medicine.

## **Community Friends for ATSU Dental**

A concerned group of local citizens formed the Community Friends for ATSU Dental committee, with the goal of raising the first \$1 million in financial pledges to support the new dental school. The gifts and pledges include local commitments from more than 80 corporations, two foundations, and 10 organizations, including lead commitments from:

Gifts/pledges

 Kirksville Regional Economic Development Inc. Northeast Regional Medical Center

- Alliant Bank
- Preferred Family Healthcare Inc.
- John and Vera Jo Surbeck Charitable Trust
- MFA Foundation
- Northeast Missouri State Bank
- Kirksville Dental Group Drs. Allinson, Kice-Briggs, and Gooch

\$871.318 Community total

\$54.032 -ATSU faculty/staff total

788

\$175.000 Partnership subtotal

Total donors/ partners/supporters

110%

Percent of goal

\$1,100,350

Grand total



## The Center for Advanced Oral Health Education

Innovative education, advanced care, and research have come together at the recently opened Center for Advanced Oral Health Education on ATSU's Arizona campus. In its first phase, a 22,000-square-foot, 22-chair orthodontics clinic has 192 patients ready to receive specialized care, five residents have enrolled in a 26-month postgraduate certificate program in orthodontics, and our cutting-edge clinical research is gaining international attention.

#### **Major donors**

Michael & Milena Howell Jae Hyun Park, D.M.D., M.S.D. The Favero Family **Rajen Patel** Drs. Rohit and Vandana Joshi Dr. Rahul Joshi **Dr. Uttam Prajapati and Family** The Staff of Brigham Orthodontics Abbas Fazel, D.D.S., and Valerie M. Fazel Kiyoshi Tai, D.D.S. Dr. A. Scott and Jeanne Bennion Family Jason and Dorilee Farnsworth Scott W. Morrison, D.D.S., M.S.D. Brian H. Williams, D.D.S., and Dawn Williams Gene Jasper, D.D.S., and Shirley Jasper **Owens & Bondell PLLC** Daniel and Irina Uvaydov Richard Beyer — Northwestern Mutual

## **Dental clinics**

Our dental clinics serve a large segment of the Phoenix metropolitan area with two locations – one on our campus in Mesa and one in Glendale called Dental Care West. These clinics are the only university-affiliated dental clinics in Arizona. Faculty dentists and student doctors provide the highest quality personal care at reduced costs, offering a range of dental services like many private dental offices. In fact, our faculty's expertise and available technology actually allows us to offer more services than many clinics, such as child and infant dental care, dental care for special needs patients, and advanced surgical and non-surgical treatment options.

#### Major donors

Nobel Biocare USA LLC Lutheran Medical Center Roy P. Holexa, D.D.S., and Deborah Holexa George L. Hobeich, M.D., and Renee Hobeich Dani Dental Studio Inc. Thunderbirds Charities

## Smile Forward®

ATSU-ASDOH's dental clinics provide comprehensive, quality dental and oral healthcare at significantly discounted fees. Smile Forward<sup>®</sup> is a program funded through the generosity of individuals, corporations, and foundations that provides financial assistance for children, families, and individuals with little or no dental insurance benefits. Smile Forward<sup>®</sup> has been instrumental in providing emergency care for individual patients, community programs serving children, women at risk, the homeless, and older adults.

#### Major donors

BHHS Legacy Foundation Abbas Fazel, D.D.S. and Valerie M. Fazel Phoenix Suns Charities Inc. Swarnjit Singh, M.D.

## Loan Repayment Initiative

Arizona's shortage of healthcare professionals is critical. As a leading university of health sciences, ATSU is committed to serving the medically underserved populations right in our own community. Our Loan Repayment Initiative removes financial barriers for the graduates who choose to work with underserved populations, allowing ATSU to attract the highest quality health professionals to live and work in Arizona.

Major donor United Health Foundation

## **COMMUNITY ENGAGEMENT** Partnering to improve healthcare and education

ATSU thrives on making a difference in our local communities, and we depend on partnerships with individuals and groups in the community who equally care about changing the atmosphere of education and healthcare. Together, our passion for caring for the whole person and serving the underserved is engaging the Kirksville and Mesa communities and beyond.

### Women's Wellness program

ATSU's Women's Wellness program brings together women who want to learn about healthcare innovations and issues that impact the health of their families and communities. The program is equally committed to providing philanthropic support for the University's innovative educational models, student scholarships, and patient care for vulnerable populations.

#### Highlights

- An international music and noise exposure expert shared hearing loss prevention knowledge with 122 attendees of the Women's Wellness annual community luncheon, "Hear the Music," at the Musical Instrument Museum in Phoenix, Ariz.
- The 2011 Women's Wellness Scholars Program award recipients were announced:
  - Catherine Guerrero, ASDOH, Class of 2012
  - Brandi Lynn Molina, ASDOH, Class of 2013
  - Onika Patel, ASDOH, Class of 2014
  - Stephanie Phelps, ASHS/Physical Therapy, Class of 2012
  - Laura Demick, ASHS/Occupational Therapy, Class of 2013
  - Mia Pozzanghera, ASHS/Audiology, Class of 2014
  - Melissa Marie Blessing, SOMA, Class of 2012
  - Mohammad Iqbal Naqvi, SOMA, Class of 2013
  - Shane Wylie Monnett, SOMA, Class of 2013



- In 2011, Women's Wellness presented its First Annual Program Awards. More than \$15,000 in combined funding was awarded:
  - BRITE program: Bridging Resources in Treatment & Education (BRITE), a dental patient advocate program available to ATSU-ASDOH patients, was awarded \$3,000 to provide transportation vouchers for patients who have no other means of getting to and from the dental clinic.
  - Noelle maternal and neonatal birthing simulator: ATSU-ASHS' Physician Assistant program was awarded \$4,000 for the purchase of a birthing simulator mannequin for the women's health clinical medicine course.
  - Portable Nomad hand-held X-ray system: The Alaskan Global Outreach program allows ATSU-ASDOH students and faculty who visit rural villages to provide dental care to underserved populations, specifically schoolage children. The program was awarded \$8,500 for the purchase of a portable hand-held X-ray system.

## **University Council**

The University Council is an Arizona-based group comprised of local leaders in business, healthcare, government, and education, and exists to provide entre and resources to help ATSU realize its vision of preeminence and mission of serving the underserved.

In 2011, University Council members focused on four key ATSU initiatives:

- Institute for Innovation in Health Professions
   Education
- Still Standing Falls Prevention program
- New space for medical school
- ASDOH's Center for Advanced Oral Health Education

## **White Coat Society**

The White Coat Society is an innovative program that brings together community friends who will gain unprecedented access to ATSU's Arizona campus and its students, faculty, and administrators. ATSU has opened its doors to communities in the Phoenix area, offering far more than a tour – it's an opportunity for hands-on access to ATSU's state-of-the-art technology, with students and administrators there to assist and answer questions. At the conclusion of the two-year, sixmodule program, the group earns white coats as part of a token graduation.





#### Legend

- AHEC = Area Health Education Center
- ARRA = American Recovery and Reinvestment Act
- HRSA = Health Resources and Services Administration
- NIH = National Institutes of Health
- PHS = Public Health Service

# **RESEARCH AND GRANTS**

ATSU received a total of \$5,359,690 for 39 sponsored program grant awards during FY 2010-11. Our largest external grant sponsor is the federal government, and the overwhelming majority of the University's grants are obtained for service/educational initiatives (as compared to the clinical research and basic science research grant categories).

#### Highlights

- Federal grant awards to ATSU exceeded \$3.8 million for 16 service/educational and research projects, including:
  - o Five ARRA grants for Equipment to Enhance Training for Health Professionals, \$1,500,000 (funded by PHS-HRSA for the one-year period Sept. 2010-Aug. 2011, \$300,000/grant). ATSU-KCOM received two grants, ATSU-SOMA received two, and ATSU-ASHS received one.
  - o ATSU-KCOM's Predoctoral Training in Primary Care, \$1,113,308 (funded by PHS-HRSA for the five-year period Sept. 2010-June 2015) (Year 1, \$219,842)
  - o ATSU-SOMA's Academic Administrative Units in Primary Care, \$1,754,321 (funded by PHS-HRSA for the five-year period Sept. 2010-June 2015) (Year 1, \$317,307)
  - o ATSU-SOMA's Predoctoral Training in Primary Care, \$723,210 (funded by PHS-HRSA for the three-year period July 2008-June 2011) (Year 3, \$237,747)
  - o ATSU-ASDOH's Predoctoral Training in General, Pediatric, and Public Health Dentistry and Dental Hygiene, \$1,500,018 (funded by PHS-HRSA for the five-year period Sept. 2010-June 2015) (Year 1, \$295,434)
  - o ATSU-KCOM's Curriculum and Faculty Development in Evidence-based Medicine, \$877,404 (funded by PHS-NIH for the fouryear period Sept. 2010-Sept. 2014) (Year 1, \$219,349)

- o Preclinical Trials of NFkB Inhibition in the Treatment of Muscular Dystrophy at ATSU-KCOM (funded by PHS-NIH for the three-year period April 2009-March 2012), \$201,967
- o Significance of Four Methionine Sulfoxide Reductases in Staphyloccus aureus at ATSU-KCOM (funded by PHS-NIH for the three-year period May 2010-April 2013), \$308,874
- o Excitability of Afferents Evoking the Exercise Pressor Reflex at ATSU-KCOM, \$681,149 (funded by PHS-NIH for the five-year period Feb. 2010-Jan. 2015) (Year 1 \$132,877)
- o Model State Supported AHEC (Year 14, \$297,045)
- o Federal Work Study, \$550,000 (awarded by the Department of Education)
- o Institute of Museum and Library Services awarded \$63,580 for two grants to the Museum of Osteopathic Medicine<sup>SM</sup>
- Funding from the states of Missouri and Arizona totaled \$84,090 for the Northeast Missouri Regional Arthritis Center and the First Things First dental program
- Of special note is an initial \$500,000 grant award from the Missouri Foundation for Health to help fund the initial feasibility/planning year for ATSU's emerging Missouri School of Dentistry & Oral Health. Additional funding of \$2.5 million is pending over the next two years.
- Public and private foundations/associations (e.g., Missouri Foundation for Health, American Dental Association, National Athletic Trainers' Association, American Osteopathic Association) awarded more than \$1.1 million to ATSU for 14 service/educational and research grant projects.
- University-sponsored (internal) awards totaled nearly \$275,000 for seven research projects. A goal of ATSU's internal funding mechanisms is to generate pilot research data required to leverage future external support.

# **MUSEUM OF OSTEOPATHIC MEDICINE**

As the only museum dedicated to the national history of osteopathic medicine, the Museum of Osteopathic Medicine<sup>SM</sup> is the world's central repository for artifacts tracing the history of the osteopathic profession. Located on ATSU's Missouri campus, the Museum continues to align itself with the academic integrity of A.T. Still University.

#### Highlights

- Provided material and assisted in the publication of four books on osteopathic medicine, including two American publications, one Japanese, and one in the United Kingdom
- Provided programs to international osteopathic conferences in Belgium, Spain, Portugal, Sweden, Germany, England, and Italy
- The Federal Heritage Preservation Organization of Washington, D.C., awarded a grant to participate in the Conservation Assessment Program, paying for a professional conservation and preservation specialist to review the museum and the staff's work and identify any collection care concerns or needs; the final report recognized the museum as excellent
- Assisted in the design and enhancement of Dr. A.T. Still's gravesite and commissioned a large commemorative sculpture that features a portrait of ATSU's founder, located in the Medicinal Garden on the Missouri campus
- Received a total of \$324,868 in gifts, grants, and funds

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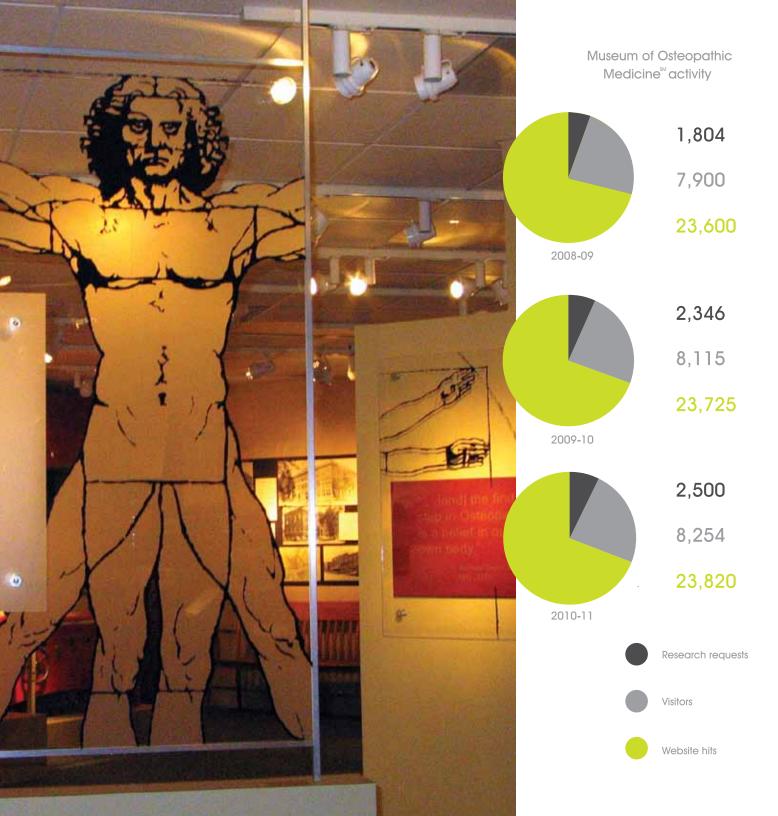


"I began to look at man. What did I find? I found myself in the presence of an engine—the greatest engine that mind could conceive."

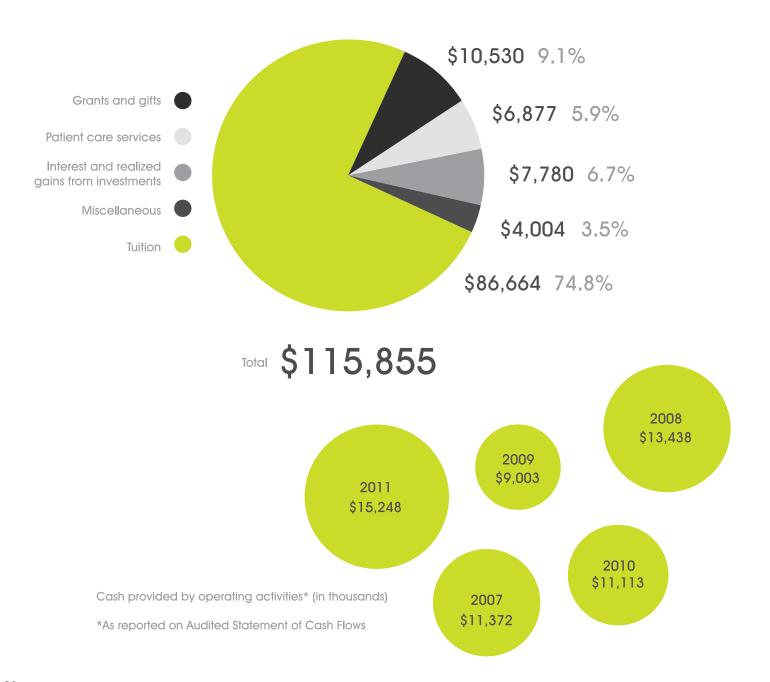
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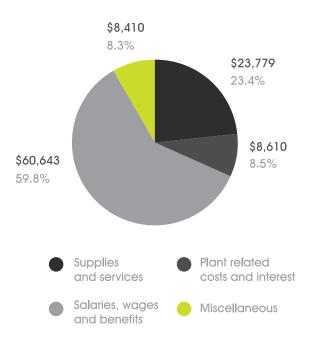


Revenue FYE 2011 (in thousands)



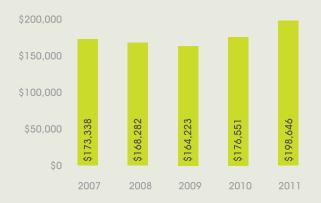
#### Expenditures FYE 2011 (in thousands)

<sup>Total</sup> \$101,442

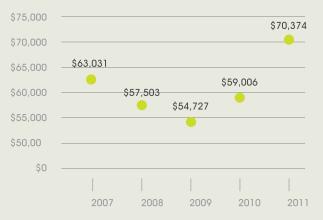


Total assets (in thousands)\*

\*As reported on Audited Statement of Financial Position



Endowment (market value, in thousands)



# ACADEMIC EXCELLENCE

ATSU exists to promote student learning, and that duty is not taken lightly. Our commitment to academic excellence began with Dr. A.T. Still's innovative approach to medicine and continues today with advanced curricula, cutting-edge research, and continual strategy development and self-assessment.



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#### **ASHS** Athletic Training 25 Audiology 51 • • • • • • • Audiology (Online) 210 Health Sciences (Online) Human Movement (Online) Occupational Therapy 96 Occupational Therapy (Online) 26 **Physician Assistant Studies** Total 140 Physician Assistant Studies (Online) 57 Physical Therapy Physical Therapy (Online) 255 1,420 416 Total

#### SHM

	Health Administration
42	
	Doctor of Health Education
146	
	Master of Health Education
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	Public Health-Dental Emphasis
74	
	Public Health
76	
	Public Health w/Dental Emphasis Certificate
102	

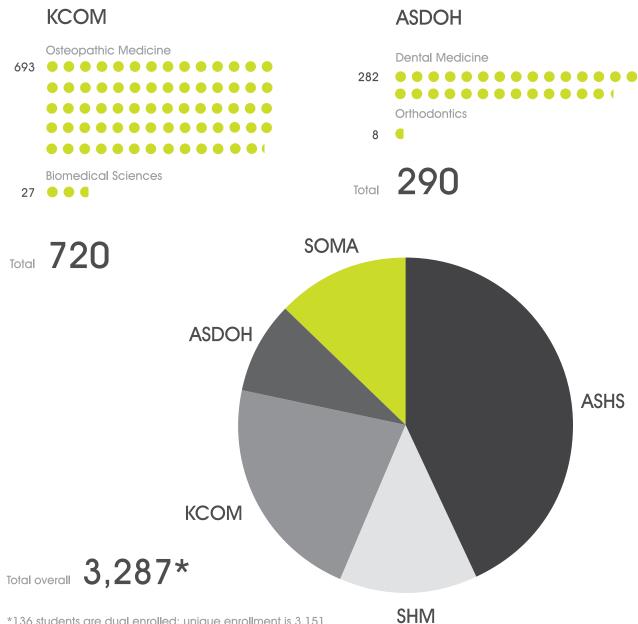
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SOMA

Osteopathic Medicine



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# ARIZONA SCHOOL OF DENTISTRY & ORAL HEALTH

Arizona's first dental school is nationally renowned for its unyielding social commitment to serving the underserved. Community relationships are thriving due to student and faculty presence at outreach events.

#### Highlights

- One out of four dental school applicants nationwide applies to ATSU-ASDOH.
- ATSU-ASDOH has one of the largest contingencies of tribally enrolled American Indian students of any dental school in the nation, with a 92 percent graduation rate for American Indian students.
- ATSU-ASDOH is one of four university-affiliated dental schools to participate in the American Dental Association's Community Dental Health Coordinator education and training program. Students in the program complete a six-month internship at ATSU-ASDOH, focusing on oral health education and prevention.
- ATSU-ASDOH's newest facility, The Center for Advanced Oral Health Education, will include areas for orthodontics, maxofacial care, advanced care, and research.
- In Aug. 2010, Thunderbirds Charities awarded \$75,000 to expand Dental Care West (DCW), a university-affiliated dental clinic. The BHHS Legacy Foundation also gave a \$35,000 grant to DCW to help patients with special needs afford dental care. DCW added 2,062 square feet to its facility in Dec. 2010. The new space includes a comprehensive care unit and state-of-theart classroom.

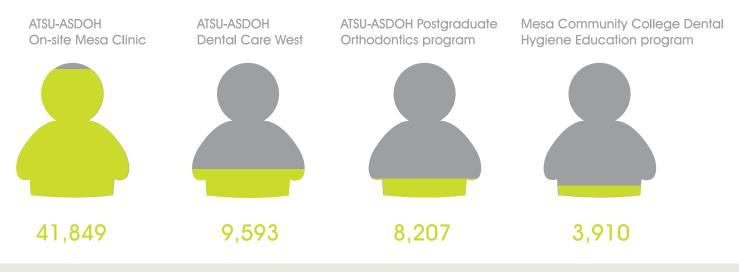


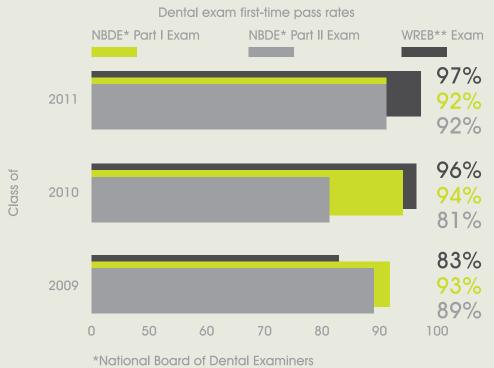




#### No. of patients receiving treatment

June '10 - June '11

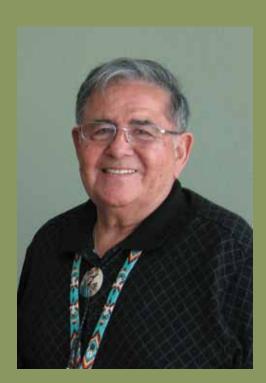




\*\*Western Regional Examining Board

ASDOH ASDOH

# SUCCESS STORY



"As the first recognized American Indian dentist, and looking back to see how very few natives were following in my footsteps, it became my challenge and passion to serve as a role model and leader, letting American Indian people know that there is an opportunity and a pathway to ultimate success as a leader in dental healthcare."

George Blue Spruce Jr., D.D.S., M.P.H. Assistant Dean, American Indian Affairs Assistant Professor, ATSU-ASDOH Oral Health America Marvin Goldstein Outstanding Volunteer Award winner

# ARIZONA SCHOOL OF HEALTH SCIENCES

At ATSU-ASHS, healthcare professionals are prepared for their careers with a focus on whole person care and interprofessional collaboration. In addition, working healthcare professionals are supported in meeting their career goals as lifelong learners through a broad spectrum of postprofessional programming. ASHS is ATSU's largest school and was the first ATSU school to launch in Arizona.

#### Highlights

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- This past year, ATSU-ASHS graduated 170 new health professionals in physical therapy, occupational therapy, physician assistant studies, and audiology, who will touch the lives of approximately 767,500 individuals in the first year of their professional careers.
- ATSU-ASHS also graduated 508 working professionals who demonstrated their commitment to life-long learning through completing post-professional degrees. The Human Movement and Doctor of Health Science programs have extended the professions represented in ATSU-ASHS and continue to exemplify interprofessional education.

- The Physical Therapy program launched its first Orthopaedic Residency program and is one of only 10 university-based models in the country.
- ATSU-ASHS faculty and students have supported significant community service initiatives, regionally, nationally, and globally. For example, in occupational therapy, service work has supported children in Arizona, Mexico, and Ethiopia.
- ATSU-ASHS is the largest provider of fall prevention education in the state of Arizona. As part of ATSU's Aging Studies Project, physical therapy, occupational therapy, audiology, athletic training, and physician assistant students are trained in fall prevention curriculum and deliver the "Still Standing" program to 20 sites in Maricopa County. ATSU-ASHS collaborates with the city of Phoenix, East Valley Adult Resources, The Area Agency on Aging Region One, SCAN Health Arizona, and several for-profit independent and assisted living facilities to provide the program.
- Numerous ATSU-ASHS faculty members were nationally recognized, among them Athletic Training Associate Professor Tamara Valovich McLeod, Ph.D., who was named the John P. Wood, D.O., Endowed Chair for Sports Medicine and the AzATA Warren H. Lee Certified Athletic Trainer of the Year, and was inducted as a fellow of the National Athletic Trainers' Association.



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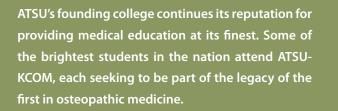




"Medicine in Motion works primarily at action sports events – skateboarding, snowboarding, motocross ... We provide the highest level of care to athletes by utilizing professionals from different disciplines. We are looking forward to expanding our services to cover other sports. We feel the future possibilities are endless."

Robb Blackaby, D.P.T., '04, PT, '98 Owner, The Desert Institute of Physical Therapy Co-founder, Medicine in Motion LLC Medical Services Coordinator, 2010 X Games

# KIRKSVILLE COLLEGE OF OSTEOPATHIC MEDICINE





- Forty-nine percent of ATSU-KCOM graduates enter primary care, endorsing the University's mission by serving the medically underserved.
- More than 50 second-year students have completed or will complete at least one humanities elective before leaving campus for clinical rotations. This represents more than 30 percent of the class engaging in non-required topics, indicating a strong desire to explore the role of relationships in patient care.
- The annual Interdisciplinary Biomedical Research Symposium, sponsored by the A.T. Still Research Institute, promotes research collaboration.
- ATSU-KCOM is making the move from a discipline-based curriculum to a patientcentered integrated curriculum. This ongoing



curriculum transformation will help students think like doctors from day one. In the future, this innovative model will bring actual patients into the classroom to talk about their experiences with the healthcare system and chronic illnesses.

- Courses for first- and second-year medical students were realigned based on contextual learning, clinical content, and interdisciplinary relationships.
- Block testing (tests integrated and given on the same day) was implemented. This model, which helps prepare medical students for clinical thinking, allows for deeper long-term learning.
- Cutting-edge portable ultrasound technology was integrated in first-year D.O. curriculum with the possibility of use in curricula across the University.







"After my family medicine office hours, I took a portable osteopathic treatment table to a local restaurant and treated hundreds of people with back and neck discomfort in the wake of 9/11. I saw the unique power of touch and healing and appreciate the medical training I received from ATSU-KCOM. I have a new found pride in my role as an osteopathic physician."

David Abend, D.O., '89 Humanitarian Service Award winner American Red Cross – Northern NJ Chapter Oradell, N.J.

### SCHOOL OF HEALTH MANAGEMENT

ATSU-SHM is committed to educating the best professionals in the healthcare industry. Its curriculum integrates osteopathic practices and principles, delivered in four high-demand online programs.

#### Highlights

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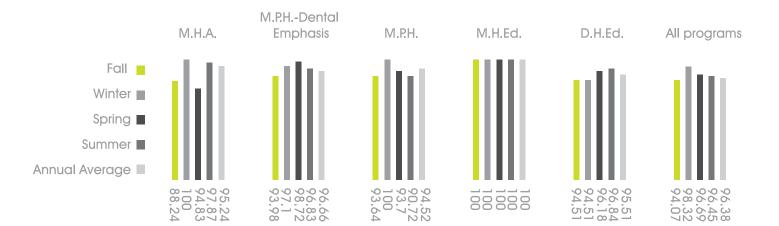
- A \$292,440 grant from the Health Resources and Services Administration allowed 23 ATSU-ASDOH students to receive their master's of public health with a dental emphasis from ATSU-SHM. One full-time faculty was hired as a result of the grant.
- ATSU-SHM's application for accrediting its dental public health residency was completed and submitted to the Council of Dental Accreditation.
- In 2010 ATSU-SHM was ranked by U.S. News & World Report as having the sixth largest online graduate public health program.
- The master of public health program ranked No. 9 in affordability on GetEducated.com's list of Top 12 Ranked Affordable Online Public Health Degrees. The rankings are based on a review of 18 regionally accredited graduate schools online that offer 27 online master of public health degrees.
- A new doctor of health education curriculum was developed, which will better prepare

students for the nationally recognized CHES exam and for conducting research in the health education field.

- ATSU-SHM's application for CEPH accreditation for its Public Health and Public Health-Dental Emphasis programs was submitted and approved the school to conduct its self-study.
- The Health Administration program transformed from a 100 percent online program to an online/ residential blend model as part of its preparation for CAHME accreditation. The program hosted its inaugural residential learning institute in Jan. 2012.
- ATSU-SHM Dean Kimberly O'Reilly, D.H.Ed., M.S.W., was selected to participate in the 2010 Harvard Graduate School of Education summer MLE program.
- ATSU-SHM is home to the Online Writing Center (OWC), which operates 24/7 to assist students across the University to improve their scholarship. Students receive comprehensive feedback on assignments in less than 24 hours. OWC reviewers have specific expertise in medical editing and in assisting students for whom English is a second language. ATSU is one of few universities of health sciences to offer this academic support service available to students and faculty.



#### Student retention (in percentages)





# SUCCESS STORY



"I love that [the Master's in Public Health program] is online because I work 8-4. It's been challenging learning new things, and what I previously thought public health was has changed for the better."

Ashley Hill, M.P.H., '11 Research Assistant, Proctor & Gamble

### SCHOOL OF OSTEOPATHIC MEDICINE IN ARIZONA

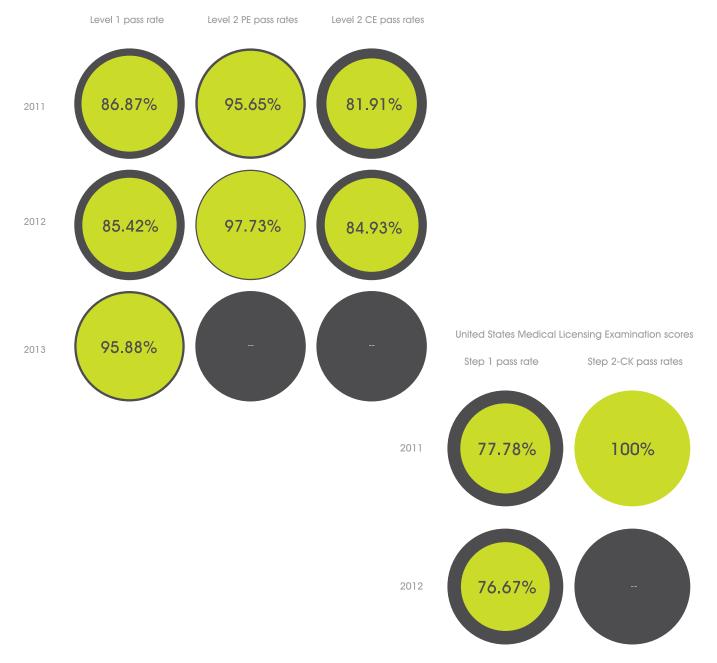
At ATSU-SOMA, students learn using the clinical presentation curriculum and contextual learning at community campuses across the United States. This innovative approach to learning allows interaction with patients in the student's second year, whereas the traditional educational model finds students interacting with patients in their third and fourth years. ATSU-SOMA students have proven to out-perform their peers in the clinical setting, often performing at the level of a fourthyear student or first-year resident.



#### Highlights

- ATSU-SOMA graduated its first class of 92 D.O.s on June 3, 2011, and received its initial full accreditation status from the American Osteopathic Association's Commission on Osteopathic College Accreditation.
- Students spend years two through four of their education in one of 11 community campuses around the nation. ATSU is the only University with an established partnership with the National Association of Community Health Centers (NACHC). This ensures ATSU-SOMA is placing physicians in medically underserved areas – where they are needed most.
- Nearly 84 percent of graduates enter primary care or NACHC identified "needed specialties" residency programs.





#### Comprehensive Osteopathic Medical Licensing Examination scores





"The ATSU-SOMA family is dedicated to helping you achieve your dreams. Every one of my fellow students is brilliant, connected, and dedicated to serving others. The support from the faculty is exceptional, and their experience and insight is invaluable."

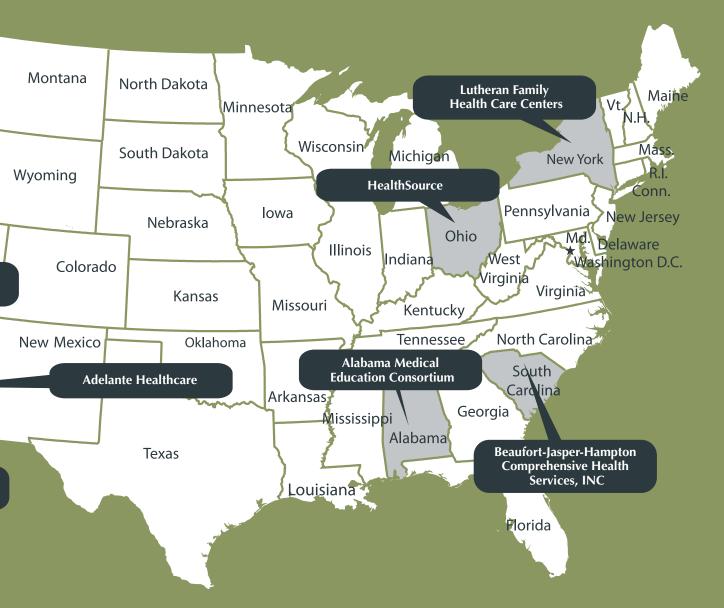
Sutira Scheef Student, ATSU-SOMA

## COMMUNITY HEALTH CENTER PARTNERSHIPS

### ATSU-SOMA's community campuses

Adelante Healthcare, Surprise, Ariz.
Alabama Medical Education Consortium, Troy, Ala.
El Rio Community Health Center, Tucson, Ariz.
Beaufort-Jasper-Hampton Comprehensive Health Services, Ridgeland, S.C.
HealthSource, Mt. Oreb, Ohio
Waianae Coast Comprehensive Health Center, Waianae, Hawaii
Family Healthcare Network, Tulare County, Calif.
North Country Healthcare, Flagstaff, Ariz.
HealthPoint, Seattle, Wash.
Northwest Regional Primary Care Association, Portland, Ore.
Sunset Park Family Health Center, Brooklyn, N.Y.









### ATSU

A.T. STILL University First in whole person healthcare

www.atsu.edu

800 W. Jefferson St. Kirksville, MO 63501 660.626.2121

5850 E. Still Circle Mesa, AZ 85206 480.219.6000

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